F.M. KIRBY FOUNDATION SOLICITATION EVALUATION FORM

DATE: November 20, 2020

REQUEST DATE: September 22, 2020

Last grant acknowledgement: Yes

Program Area: Education

APPLICANT:

Wyoming Seminary 201 North Sprague Avenue Kingston, PA 18704-3593

CONTACT: Mr. John H. Shafer, Vice President of Advancement

PHONE: 570-283-2140

PAYEE OTHER THAN ADDRESSEE: The Wyoming Seminary of the Susquehanna Annual

Conference of the United Methodist Church

AMOUNT REQUESTED: \$200,000

NATURE OF REQUEST: Toward the Allan P. and

Marian Sutherland Kirby Center for Creative Arts Endowment Fund

GRANT HISTORY

LAST GRANT DATE: 12/16/2019

FYE DATE: 6/30/2019

LAST GRANT AMOUNT: \$100,000

AFS DATE: 11/8/2019

2015	\$100,000	12/11/2015	To establish the Allan P. and Marian Sutherland Kirby Center for	
			Creative Arts Endowment Fund, along with all funds in the	
			Reserved for Future Decision Fund	
2016	\$100,000	12/8/2016	Toward the Allan P. and Marian Sutherland Kirby Center for	
			Creative Arts Endowment Fund	
2017	\$100,000	12/8/2017	Toward the Allan P. and Marian Sutherland Kirby Center for	
			Creative Arts Endowment Fund	
2018	\$100,000	12/10/2018	Toward the Allan P. and Marian Sutherland Kirby Center for	
			Creative Arts Endowment Fund	
2019	\$100,000	12/16/2019	Toward the Allan P. and Marian Sutherland Kirby Center for	
			Creative Arts Endowment Fund	

DLK COMMENTS: Financial analysis attached.

ECC COMMENTS: Wyoming Seminary reopened after Labor Day after a relatively quiet spring and summer sessions. Students were given the choice of in-person or virtual classes and over 80% of the student body opted for in-person instruction. They have been using the Allan P. and Marian Sutherland Kirby Center for Creative Arts to allow for socially-distanced class space and hope to open it to limited performances later in the school year.

As of June 30, 2020, the Kirby Center for Create Arts Endowment Fund had a market value of \$1,049,596 (with a beginning value of \$934,681.20 on June 30, 2019, plus FMKF's \$100K 2019 grant, and a \$14,915.22 gain, meaning that the original threshold agreement of \$1 million has been formally achieved. This request is then for a grant in the range of \$200K to begin the second phase of meeting the ultimate objective range of \$4M "to fully support and maintain this facility in the

APPLICANT: Wyoming Seminary

years to come." We have budgeted \$100K, which I am comfortable staying at for this year, but am open to justification for a bump up given the request.

JJK COMMENTS: Good to see that the Kirby Center was able to be repurposed for socially-distanced learning experiences.

Of note: as I reviewed the Sem website, I learned that they have joined a group called Round Square, which is a "vibrant connected network of 200 like-minded schools in 50 counties." Round Square schools "share a commitment to character education and experiential learning built around six themes – International Understanding, Democracy, Environmental Stewardship, Adventure, Leadership, and Service." Sem is the only school in PA that is part of the Round Square network. Participation in Round Square will give Sem students opportunities for service projects, international student exchanges, and conferences; faculty will have opportunities to exchange best practices with other educators around the globe. It would be great to hear how their experience with this has been, when we next speak to leadership at Sem.

Unlike DA and some other institutions, it appears enrollment might be down a bit, given that gross tuition is projected to decline by \$795K. Like many other educational institutions, WS lost some revenue too (\$400K) with lack of summer programs.

Thus, I recommend \$100K toward the Allan P. and Marian Sutherland Kirby Center for Creative Arts Endowment Fund and \$50K in one-time support towards the Shafer Alumni House.

SDK COMMENTS: I think staying at \$100k for the Kirby endowment makes sense, even while the current value of \$1.1mm remains way too low for a facility at the Kirby Center.

I would like to see us participate in the special initiative to renovate and name the Shafer Alumni House. This is to honor John Shafer, VP of Advancement, and his 48 years when he retires this coming June. The project cost is \$500k and they have raised over \$250k. I suggest \$50k (although I had thought of \$46k, but that is probably too corny). **JJK:** Agreed.

FM KIRBY FOUNDATION Financial Statement Analysis			
Grantee Name:	Wyoming Seminary	Date:	9/23/2020
Prepared By:	DLK		
Grant Request Amt.	\$ 200,000	Type of Financial	
Budgeted Amt.	\$ 100,000	Report Submitted	Audit
		Period Covered	
		in Financial Report	FYE 6/30/19
Audit Firm	Baker Tilly		
Opinion	Present fairly	Date of Report	
Basis of Acctg.	GAAP	issuance	11/2/2019
			Let's move to Jan requ
		Amount of	
Current Ratio (Liquidity		Unrestricted Net	
Ratio/Working Capital Ratio)		Assets (Operating	
	6.35	Reserve)	\$ 43,695,

Note: A current ratio measures an organization's ability to pay short-term and long-term obligations. The higher the ratio, the more capable the organization is of paying its obligations. A ratio under 1 indicates that the organization's liabilities are greater than its assets.

Allocation of Functional Expenses		6/30/2019	%	Must Read Financial Statement Notes
A. Academic/Student Programs	\$	10,223,017	46%	Ideally program expenses should be
B. Auxiliary	\$	1,546,541	7%	at least 70% of total budget.
C. Institutional Support	\$	4,194,764	19%	
D. Operations/Maintenance	\$	6,408,690	29%	
E. Total Expenses	\$	22,373,012	100%	
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Comments/ Notes:

<u>Budget</u>: The FY21 budget is projecting a \$394K operating deficit vs \$880K deficit for FY20. After transfer expenses, the budget projects a net def of \$1.3M versus a deficit of \$1.7M for FY20. Total revenues are budgeted to decline by \$1.4M (7%). Net tuition is budgeted to decline by 7%, wi total financial aid growing from 39.8% to 41.7% and gross tuition declining by \$795K (4%). The loss of summer 2020 program revenue (in FY21 figures) accounts for an additional \$400K loss. Program expenses are budgeted to decline by \$680K (4%) and supporting services expenses by \$1 (13%).

Audit: There was a \$2.3M surplus as of June 30, 2019 vs a \$2.0M surplus for 2018. Total revenues grew by \$1.3M (6%), with increases in net tuil \$693K (5%), contributions \$407K (11%) and endowment income \$1.1M (70%). A decline in the value of beneficial interests in perpetual trusts of \$489K (192%) partially offset the increases. Financial aid was 38% of gross tuition and fees. The Seminary has a 34% allowance for doubtful acco on students accounts receivable (which may indicate the diversity in economic backgrounds of its students). The Seminary had investments tota \$70.3M (including \$9.1M beneficial interest in perpetual trusts and \$698K split interest agreements) as of June 30, 2019. \$24.2M of the Semina investments are alternatives (private equity, hedge funds, real estate). The Seminary's endowment totaled \$69.6M as of June 30, 2019. Semina has two unsecured lines of credit with \$5M available. As of June 30, 2019, there were borrowings of \$3.9M. Seminary also has two bonds payal Both agreements now have fixed rates. Bonds payable total \$12.0M as of June 30, 2019. It appears that Seminary has resolved 2017's violation one of the financial covenants for the bond issues. There are no red flags as a result of my review.

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DISPOSITIO	v.
DISLOSITIO	. N.

()	Declination			
()	Hold for review on/	about:		
(xx)	Approval for: \$150	,000		
(xx)	Hold for Board Rev	riew		
(xx)	Insert Information:	Toward the Allan P. and Mar For Creative Arts Endowmen support of the Shafer Alumni	t Fund-\$1	00,000; for one-time
()	Other:	Kudos to John H. Schafer.		
		Initials:	Date:	11/23/70
		Check #:	Date:	